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THE NATIONAL WAR COLLEGE
Washington, D.C., 20315

PROGRAM OF LECTURES

SEPTEMBER 1963

Herewith is a list of titles of lectures to be presented during September 1963. This announcement is to advise the various agencies of the Government of those lectures which are pertinent to them, for which there is space for visitors, and to acquaint these agencies with the regulations governing attendance. Due to the very limited seating available for visitors, it is desired that the agency requesting admission do so on a "need to know" basis.

NWC guest lecturers are assured that their remarks will be held in the strictest confidence and will not be attributed to them, either directly or through insinuation, outside the college lecture hall.

Each agency must assure compliance of the following restrictions:

- (1) The "off the record" basis of the lecture program must be respected.
- (2) The taking of notes or verbatim transcripts by visitors is not authorized.
- (3) The privilege of questioning the speaker during the discussion period is not extended to visitors.
- (4) Attendance at all lectures requires a TOP SECRET clearance.

3 September

1400 DEMOGRAPHIC FACTORS OF NATIONAL POWER. Professor Philip M. Hauser, Chairman, Department of Sociology, University of Chicago.

4 September

0900 THE AMERICAN CHARACTER. Dr. Louis Hartz, Professor of Government, Harvard University.

1400 AMERICA'S CHANGING SOCIETY. Professor Peter F. Drucker, Professor of Management, New York University.

5 September

0900 ECONOMIC FACTORS OF NATIONAL POWER. Professor John W. Kendrick, Department of Economics, George Washington University.

- 6 September
- 0900 INTERNATIONAL ECONOMICS. Mr. August Maffry, International Division, Irving Trust Company.
- 9 September
- 0900 MANAGEMENT AS A FACTOR OF NATIONAL POWER. (Speaker acceptance pending).
- 10 September
- 0900 LABOR AS A FACTOR OF NATIONAL POWER. (Speaker acceptance pending).
- 11 September
- 0900 GEOGRAPHIC FACTORS OF NATIONAL POWER. Professor Preston E. James, Chairman, Department of Geography, Syracuse University.
- 12 September
- 0900 SCIENCE AND TECHNOLOGY AS FACTORS OF NATIONAL POWER. (Speaker acceptance pending).
- 16 September
- 0900 MILITARY STRENGTH AS A FACTOR OF NATIONAL POWER. Admiral Arleigh A. Burke, USN (Ret.)
- 17 September
- 0900 POLITICAL IDEOLOGIES AS FACTORS OF NATIONAL POWER. Professor Howard B. Penniman, Professor of Government, Georgetown University.
- 19 September
- 0900 LEADERSHIP AS A FACTOR OF NATIONAL POWER. Professor William Y. Elliott, Littauer Center of Public Administration, Harvard University.
- 20 September
- 0900 ALLIANCE AND COALITIONS AS FACTORS OF NATIONAL POWER. (Speaker acceptance pending).
- 23 September
- 0900 THE UNITED NATIONS. The Honorable Harlan Cleveland, Assistant Secretary of State for International Organization Affairs.

Requests for attendance will be made in writing, to arrive at the Operations Office of the College no later than one week prior to the lecture. Suitable clearance documentation must accompany all requests. Since this office will be unable to advise of last minute cancellations of any lectures, it is

suggested they call Oxford 58408 on the day before the scheduled lecture.

Visitors should be in grade of Colonel or Captain or GS-14 and above.

ALL VISITORS MUST REPORT TO THE SECURITY OFFICER AT THE MAIN ENTRANCE AND BE PRESENT IN THE AUDITORIUM FIVE MINUTES PRIOR TO THE STARTING OF THE LECTURE. VISITORS WILL NOT BE ADMITTED AFTER THE LECTURE HAS COMMENCED.

Milton C Taylor
MILTON C. TAYLOR
Colonel, USA
Executive Officer

Approved For Release 2003/11/04 : CIA-RDP80B01676R000100080005-0

THE NATIONAL WAR COLLEGE
WASHINGTON 25, D. C.

OFFICIAL BUSINESS

Director
Central Intelligence Agency
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Approved For Release 2003/11/04 : CIA-RDP80B01676R000100080005-0

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Dear Mr. McCone:

E2' MA 1P UI P 432

This is to commend Mr. John F. Blake, Central Intelligence Agency, for the individual research paper he prepared while a member of the 1963 Class of The National War College. Mr. Blake's paper, "The Political Significance of The Emergence of West Germany as The Predominant Nation in West Europe," was one of thirty-one selected to be forwarded to Service Chiefs or comparable authority. The paper was judged as outstanding from the standpoint of quality of research, logical development of thesis, and effectiveness of conclusions.

Mr. Blake demonstrated ability to build up and out from prior experience in this field and thereby to extend his grasp of it.

The selection process for these papers insures an unusually high overall level. To have one's research paper singled out from among the 133 submitted by members of the class is indeed noteworthy.

Sincerely,

Incl

cy, Mr. Blake's IRP

FRANCIS H. GRISWOLD
Lieutenant General, USAF
Commandant

The Honorable John A. McCone
Director,
Central Intelligence Agency
Washington 25, D. C.

O/Exec Dir - 22 Aug 63
Orig. sent to DD/S via DCI.

REC'D 30 JUL 1963

4 JULY 1963

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LBK

AUG 26 1963

83-11454-1 35004

Dear Mr. McCone:

This is to commend [redacted] Central Intelligence Agency, for the individual research paper he prepared while a member of the 1963 Class of The National War College.

STAT

[redacted] paper, [redacted] was one of thirty-one selected to be forwarded to Service Chiefs or comparable authority. The paper was judged as outstanding from the standpoint of quality of research, logical development of thesis, and effectiveness of conclusions.

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[redacted] demonstrated ability to build up and out from prior experience in this field and thereby to extend his grasp of it.

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20 AUG 1963

20 August 1963

Dear General Carter:

Thank you very much for asking [redacted] of your Office of Training, to forward to us the composite critique of The National War College program submitted by the CIA members of the recent graduating class.

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Their observations and impressions of the course are not only of particular interest and value to us but they were so well expressed that we will find it difficult not to borrow some of their descriptive comments.

Again, many thanks for their critique.

Sincerely yours,

FRANCIS H. GRISWOLD
Lieutenant General, USAF
Commandant

Lieutenant General Marshall S. Carter, USA
Deputy Director
Central Intelligence Agency
Washington 25, D. C.

Orig. noted 10/10/63 by DDCI - sent to DD/S and DTR.

Executive Registry

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26 JUL 1963

Dear General Griswold:

I accept with pleasure the invitation from you and Admiral Rose to address the National War College and the Industrial College of the Armed Forces at 9 a.m., Wednesday, 9 October, on the subject, "The Intelligence Community and National Security Policy".

I am pleased to know that the National War College will be visiting the Agency again this year, and that you will be conducting a more intensive study of intelligence and the Central Intelligence Agency in the academic year 1963-64.

Sincerely,

Signed

John A. McCone
Director

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Lt. General Francis H. Griswold, USAF
Commandant, The National War College
Washington 25, D.C.

WElder:MMW (26 July 63)

- O - Addressee
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THE NATIONAL WAR COLLEGE
OFFICE OF THE COMMANDANT
WASHINGTON 25, D. C.

JUL 9 - 1963

Dear Mr. McCone:

The National War College is conducting a short but more intensive study of intelligence and the Central Intelligence Agency in Course 3 of the 1963-64 academic year.

We have scheduled a program to begin Wednesday morning, 9 October, with an address on the subject, "The Intelligence Community and National Security Policy," which we have, by separate letter, cordially invited you to present. The Industrial College of the Armed Forces is joining us for your presentation.

On Wednesday afternoon, 9 October, there will be a general briefing on the Central Intelligence Agency. The briefing which Mr. Lyman B. Kirkpatrick gave last year on the Agency's relations with other departments of the Government was most informative and useful. We hope Mr. Kirkpatrick will be able to brief us again this year at The National War College.

We would also like to repeat the very profitable visit to your headquarters of a year ago. The visit is scheduled for Monday, 14 October, which we understand, from preliminary telephone conversations with [redacted] in General Carter's office, is tentatively acceptable to your Agency.

With regard to the activities during our visit, I feel that you know the general needs of the College. On the basis of last year's presentation, particular interest was expressed in the Agency's role and capabilities in counterinsurgency, the technical intelligence presentation, and the photographic intelligence coverage. Interest has also been expressed in a discussion on the subject of political action. We will appreciate your suggestions concerning the possibility of covering these or other topics, visiting the various facilities, and having a luncheon schedule.

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I have designated Mr. James R. Gustin of the Department of National Strategy, The National War College, (Code 11, Extension 5-8389) to be the project officer for the briefing here on Wednesday afternoon, 9 October, and for the visit to your Agency on Monday, 14 October.

We appreciate your support and interest in The National War College.

With kindest regards, I am

Sincerely yours,


FRANCIS H. GRISWOLD
Lieutenant General, USAF
Commandant

The Honorable John A. McCone
Director
Central Intelligence Agency
Washington 25, D. C.

Approved For Release 2003/11/04 : CIA-RDP80B01676R000100080005-053-5513
THE NATIONAL WAR COLLEGE

OFFICE OF THE COMMANDANT

WASHINGTON 25, D. C.

JUL 9 - 1963

Dear Mr. McCone:

Vice Admiral Rufus E. Rose, USN, Commandant of the Industrial College of the Armed Forces, joins me in extending to you a most cordial invitation to again address the two Colleges in joint assembly at 9:00 a.m., Wednesday, 9 October, on the subject, "The Intelligence Community and National Security Policy," at The National War College.

Your exceptionally fine presentation last year made an outstanding contribution to our courses of study, and we hope this year's classes may have the privilege of hearing you and benefitting from your remarks.

The National War College policy of holding in strictest confidence the remarks made during your address and the subsequent question period assures you that matters relative to your remarks may be discussed with members of the classes of both Colleges in an atmosphere free from attribution.

We hope you will be able to remain with us after the lecture for a discussion period and a luncheon with a small group of class and faculty members from both Colleges.

Admiral Rose and I are looking forward to welcoming you back to the two Colleges on 9 October.

With kindest regards, I am

Sincerely yours,


FRANCIS H. GRISWOLD
Lieutenant General, USAF
Commandant

The Honorable John A. McCone
Director,
Central Intelligence Agency
Washington 25, D. C.

63050 5513

Approved For Release 2003/11/04 : CIA-RDP80B01676R000100080005-0

THE NATIONAL WAR COLLEGE

OFFICE OF THE COMMANDANT

WASHINGTON 25, D. C.

JUL 9 - 1963

Dear Mr. McCone:

Vice Admiral Rufus E. Rose, USN, Commandant of the Industrial College of the Armed Forces, joins me in extending to you a most cordial invitation to again address the two Colleges in joint assembly at 9:00 a.m., Wednesday, 9 October, on the subject, "The Intelligence Community and National Security Policy," at The National War College.

Your exceptionally fine presentation last year made an outstanding contribution to our courses of study, and we hope this year's classes may have the privilege of hearing you and benefiting from your remarks.

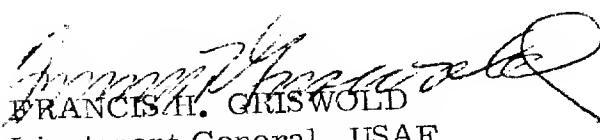
The National War College policy of holding in strictest confidence the remarks made during your address and the subsequent question period assures you that matters relative to your remarks may be discussed with members of the classes of both Colleges in an atmosphere free from attribution.

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Admiral Rose and I are looking forward to welcoming you back to the two Colleges on 9 October.

With kindest regards, I am

Sincerely yours,


FRANCIS H. GRISWOLD
Lieutenant General, USAF
Commandant

The Honorable John A. McCone
Director,
Central Intelligence Agency
Washington 25, D. C.

Excluded
63-44711

17 June 1963

MEMORANDUM FOR: Mr. John F. Blake (via DD/S)
Mr. [redacted] (via DD/I)
Mr. [redacted] (via DD/F)

SUBJECT : National War College

25X1

While the memory is still fresh in your minds of your tour at the National War College, we would like to have you collaborate on a report on your views of the course, the faculty, the quality of presentations, the role played by CIA, etc. Could we have this report by 1 July?

(signed) Lyman B. Kirkpatrick

Lyman B. Kirkpatrick
Executive Director

LBK:drm

Distribution:

Original and 1 - Blake/DDS

2 - [redacted] D/I
2 - [redacted] DDP
① - ER

1 - ExDin 23 b/w 83

25X1

Executive Registry
63-4671

7 June 1963

MEMORANDUM FOR: General Carter
Mr. Kirkpatrick



25X1

Mr. McCone wants a survey made of CIA graduates of the National War College to see what effect our selection and their attendance at the course has had on their careers.

DCI also wants recent graduates, including 1963 class (Jack Blake, [redacted]) to put together their views on the course, the faculty, the quality, etc.

25X1

[redacted]
W. Elder

25X1

THE NATIONAL WAR COLLEGE
OFFICE OF THE COMMANDANT
WASHINGTON 25, D. C.

JUN 17 1982

Dear Mr. McCone:

It was a great honor to have you address the seventeenth graduating class at The National War College on June 7th. Your remarks conveyed a message which provided guidance and inspiration to every one who heard them.

The members of the graduating class were deeply honored by your presence as well as by your presentation of the diplomas.

As a memento of your visit to The National War College, I have enclosed photographs taken during your visit.

I am most grateful to you for so generously giving of your invaluable time to the support of The National War College.

With kindest personal regards, I am

Sincerely yours,

Francis H. Griswold
FRANCIS H. GRISWOLD
Lieutenant General, USAF
Commandant

Enclosures
as stated

The Honorable John A. McCone
Director,
Central Intelligence Agency
Washington 25, D. C.

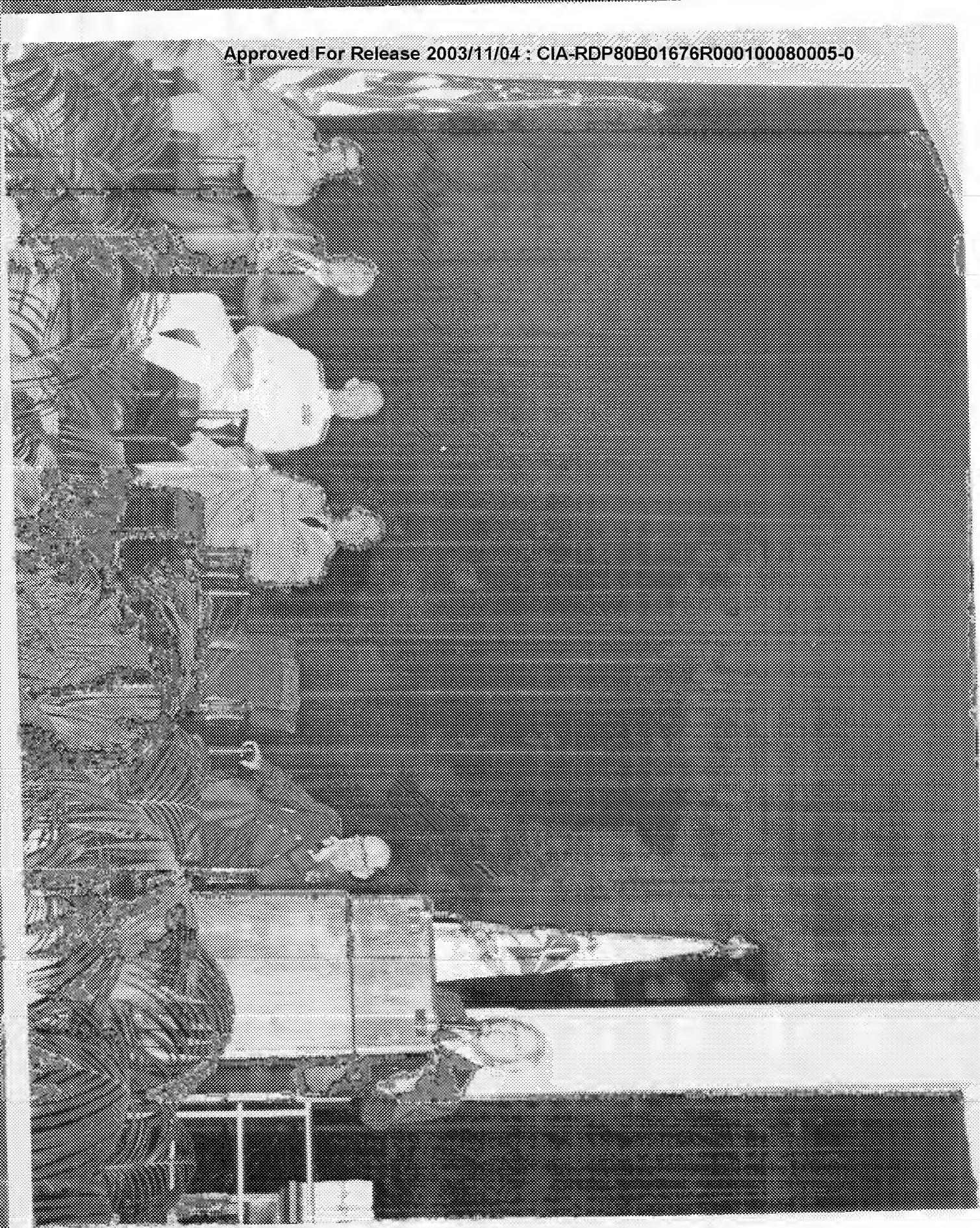
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EXECUTIVE SECRETARY Nat'l War Coll.



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Approved For Release 2003/11/04 : CIA-RDP80B01676R000100080005-0

10 June 1963

Dear Mr. McCone:

I am happy to report the successful completion on June 7
of The National War College Course by [redacted] of The Cen-
tral Intelligence Agency.

Throughout the year [redacted] has participated actively
in all the activities of the College. His questions at lectures and
participation in discussion groups has been both provocative and
constructive. He has on numerous occasions displayed a toughness
of mind and shrewdness of judgment which have done him credit, as
well as a refreshing and salty sense of humor. He has, I believe,
won the universal respect and liking of a critical student body.

[redacted]
[redacted] individual research paper on [redacted]
[redacted] was rated as excellent by the fac-
ulty reader and excellent to outstanding on oral presentation.

[redacted]
[redacted] has made a real contribution to the work of the
College and has worked hard during the year. I am sure that he has
gained much from this experience which should help him in his
future career. It has been a pleasure and satisfaction to have him
as a student.

Sincerely yours,

Winthrop G. Brown
Deputy Commandant for Foreign Affairs

The Honorable
John McCone
Director
Central Intelligence Agency

Note: Orig. has gone to DD/1 [redacted] career service), to Personnel file
and to DTR.

63-4869

10 June 1963

Dear Mr. McCone:

I am happy to report the successful completion on June 7 of The National War College Course by Mr. John F. Blake of the Central Intelligence Agency.

Mr. Blake has displayed an excellent attitude at the College. He has participated in the questioning of lecturers with thoughtful and well expressed inquiries. He has been active in discussion groups where his contributions have been both intelligent and instructive. He has been well received by the student body, generally a group which is of such high calibre that such acceptance is not easy to win.

Mr. Blake's individual research paper on the subject, "The Political Significance of the Emergence of West Germany as the Dominant Western European Power", was thoughtful and well presented. It received high ratings from the faculty members who read the paper and from the larger group of the faculty who heard its oral presentation.

I feel that Mr. Blake has made a good contribution to the work of the College and has put his time here to good use. It has been a pleasure and satisfaction to have him as a student.

Sincerely yours,

Winthrop G. Brown
Deputy Commandant for Foreign Affairs

The Honorable
John McCone
Director, Central Intelligence Agency

7/11 3 oe b1, b3

Note: Orig. has gone to DD/S (Mr. Blake's career service), to DTR
and to Personnel file.

10 June 1963

Dear Mr. McCone:

I am happy to report the successful completion on June 7 of The National War College Course by [redacted] of the Central Intelligence Agency.

STAT

[redacted] has applied himself diligently to the various activities of the College during the year. His questions to lecturers have been shrewd and to the point. In discussions he has always had something useful to say and his personal background and experience has enabled him to make contributions which have been particularly interesting and helpful to the class. [redacted] is a man of strong opinions and he is ready to adopt and defend a point of view quite different from that of others.

STAT

[redacted] individual research paper on [redacted] was a stimulating piece of work, reflecting a strongly held personal conviction which was well documented and admirably presented with effective use of visual aids as well as good oral delivery.

STAT

[redacted] has made a considerable contribution to the course and I am sure has benefited substantially from it. It has been a pleasure and satisfaction to have him as a student.

Sincerely yours,

Winthrop G. Brown
Deputy Commandant for Foreign Affairs

The Honorable
John McCone

Director, Central Intelligence Agency

Note: Orig. has gone to DD/P ([redacted] career service), to Personnel file and to DTR.

STAT

THE NATIONAL WAR COLLEGE
OFFICE OF THE COMMANDANT
WASHINGTON 25, D. C.

63-4572

13 JUL 1963

JUN 3 1963

The Honorable John A. McCone
Director
Central Intelligence Agency
Washington 25, D. C.

Dear Mr. McCone

The performance of Mr. John F. Blake of the Central Intelligence Agency, a member of the Class of 1962-1963 at The National War College, has been outstanding.

Sincerely

Francis H. Griswold
FRANCIS H. GRISWOLD
Lieutenant General, USAF
Commandant

*John F. Blake
Class of 1962-1963
National War College*

THE NATIONAL WAR COLLEGE
WASHINGTON 25, D.C.

29 May 1963 *DLWZ*

Dear Mr. McCone:

We are delighted you have accepted the Commandant's invitation to address the members of The National War College on the occasion of their graduation at 10:30 a.m., Friday, 7 June. This is to advise you of the administrative arrangements for your visit.

The wives of members of the faculty and graduating class, as well as a small number of distinguished guests, have been invited to attend. We shall be most pleased if Mrs. McCone can accompany you.

In addition to the address, we would like to have you present the diplomas to the graduates. Immediately following the graduation ceremony there will be an informal reception of short duration.

In order that the Commandant may have a brief visit with you before your address, I suggest that you plan to arrive at the College about 10:10 a.m. I shall be happy to send official transportation for you and Mrs. McCone, if you so desire.

All of us at The National War College are looking forward to having you and Mrs. McCone with us on this occasion.

Sincerely yours,

Milton C Taylor
MILTON C. TAYLOR
Colonel, USA
Executive Officer

The Honorable John A. McCone
Director
Central Intelligence Agency
Washington 25, D. C.

THE NATIONAL WAR COLLEGE
OFFICE OF THE COMMANDANT
WASHINGTON 25, D. C.

EXECUTIVE REGISTRY
JUL 1963

10 May 1963

Dear Mr. McCone:

I am most pleased that you will address the members of The National War College on the occasion of their graduation at 10:30 a.m. on Friday, 7 June 1963.

Our graduation exercises are designed to be brief and simple. Usually the entire ceremony takes place within an hour's time and, therefore, a graduation address of not over twenty minutes duration would be considered appropriate. The wives of members of the faculty and graduating class, as well as a small number of distinguished guests, have been invited to attend.

The graduation of this year's class will complete the seventeenth year of service to the military and civilian agencies of government. The Central Intelligence Agency has participated in this program since 1948 and has three students in this year's class.

Details of the exercise will be sent to you in the near future.

With kindest regards, I am

Sincerely yours,

Francis H. Griswold
FRANCIS H. GRISWOLD
Lieutenant General, USAF
Commandant

The Honorable John A. McCone
Director
Central Intelligence Agency
Washington 25, D. C.

Executive Registry
13-44711

Approved For Release 2003/11/04 : CIA-RDP80B01676R000100080005-0

10 May 1963

Dear Mr. McCone:

I am most pleased that you will address the members of The National War College on the occasion of their graduation at 10:30 a.m. on Friday, 7 June 1963.

Our graduation exercises are designed to be brief and simple. Usually the entire ceremony takes place within an hour's time and, therefore, a graduation address of not over twenty minutes duration would be considered appropriate. The wives of members of the faculty and graduating class, as well as a small number of distinguished guests, have been invited to attend.

The graduation of this year's class will complete the seventeenth year of service to the military and civilian agencies of government. The Central Intelligence Agency has participated in this program since 1948 and has three students in this year's class.

Details of the exercise will be sent to you in the near future.

With kindest regards, I am

Sincerely yours,

FRANCIS H. GRISWOLD
Lieutenant General, USAF
Commandant

The Honorable John A. McCone
Director
Central Intelligence Agency
Washington 25, D. C.

Approved For Release 2003/11/04 : CIA-RDP80B01676R000100080005-0

63-4221

2 August 1963

Lieutenant General Francis H. Griswold, USAF
Commandant
The National War College
Washington 25, D. C.

Dear General Griswold:

The Director of Central Intelligence has selected the following individuals to represent the Agency in the next course of instruction at The National War College, beginning 15 August 1963:

STAT
STAT

EXECUTIVE SECRETARY Nat'l War
College

None of our personnel possesses a Top Secret clearance, and requests for "Q" clearances have been initiated. Official notification will be forwarded by our Security Office when the "Q" clearances become effective.

The Central Intelligence Agency appreciates the opportunity for continued participation in your excellent course. We are confident that our employees will gain a great deal personally from their attendance and believe that they are equipped to make a contribution to the program.

Sincerely,

GRANDE

MARTIN GRANDE
Director of Training

Distribution:

Orig. & 1 - Addressee
2 - DDCI
1 - DCI
1 - DDGCI
1 - A/DOD
1 - DDCR
1 - DIA
1 - DE
1 - OCI
1 - DDP/DCI
1 - DDP/DDC
1 - OF (AD Dir. Comm.)
1 - CDR
1 - DDC

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7PM 10 3 08 b/w. 83

63-3675/A

10 May 1963

Lieutenant General Francis H. Griswold, USAF
Commandant
The National War College
Washington 25, D. C.

Dear General Griswold:

Thank you for your letter expressing appreciation for The National War College visit to the Agency. We were honored to have the group here, to learn that the visit was worthwhile and to know of your interest in scheduling a similar visit next year.

Please consider this note as a firm invitation to The National War College to include again a visit to the Agency in next year's academic year.

Faithfully yours,

(Signed) Marshall S. Carter

Marshall S. Carter
Lieutenant General, USA
Acting Director

STAT
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Distribution

- Orig - Adse
1 - ER
1 - Ex Dir
1 - EA/DCI
1 - EdB
1 - OTR

REGISTRY FILE NUMBER 63-3675/A
10 MAY 1963
CIA

03-3675

THE NATIONAL WAR COLLEGE
OFFICE OF THE COMMANDANT
WASHINGTON 25, D. C.

30 April 1963

Dear Mr. McCone:

Please allow me to again express my appreciation and that of the Class for the very excellent visit that your staff arranged for The National War College this year.

The lectures, the luncheon, and the added touch of arranging so that former graduates could be with the group, were most appreciated. The hospitality proffered by General Carter and Mr. Kirkpatrick, and the excellent arrangements made by the project officer, [redacted] enabled the Class to obtain maximum value from the visit.

I certainly feel that a visit from the Class to your excellent facilities and a briefing program, followed by various visits to exhibits, is a most worthwhile way to spend one of our academic days. If such a visit next year would be convenient, we would like to now ask that one be contemplated.

Sincerely,


FRANCIS H. GRISWOLD
Lieutenant General, USAF
Commandant

The Honorable John A. McCone
Director
Central Intelligence Agency
Washington 25, D. C.

THE NATIONAL WAR COLLEGE

WASHINGTON 25, D. C.
26 April 1963

Dear General Carter:

On behalf of The National War College, please accept my sincere thanks for a most instructive, informative and pleasant visit to The Central Intelligence Agency on April 18, 1963.

First of all, the opportunity to meet with and talk to your most capable personnel and the renewal of acquaintanceships with graduates of The National War College, made a thoroughly worthwhile day for us. The outstanding administrative arrangements, coupled with a most pleasant lunch, for which you have our grateful thanks, set the stage for a most rewarding day.

Then, too, the program arranged showed a complete understanding of our needs and demonstrated to us the fine skills of your personnel.

The format of the morning program was exactly right. The initial pair of briefings, followed by a country study in depth, filled the bill precisely from my viewpoint.

Since no one man saw all of the afternoon exhibits, I hesitate to make a concrete evaluation at this point. However, the lecture which Group IX was privileged to hear and the subsequent visit to your splendid exhibit of documents and related materials was most impressive. We will, in the near future, be in touch with members of your planning staff and give them any additional comments we may develop as to the other parts of the afternoon program.

Many thanks to you and members of your staff for such a professionally stimulating visit. It indeed gave all of us an insight into many areas not otherwise covered in our year's work. Please keep us in mind for a return visit next year.

Sincerely yours,

FRANCIS T. PACHLER

Major General, U. S. Army

Deputy Commandant for Academic Affairs

1830 1022 WH 83
Lieutenant General Marshall S. Carter, USA
Deputy Director, Central Intelligence Agency
Washington 25, D. C.

MEMORANDUM FOR: DCI Signatures

✓ choice of memo or
ltr. to Sec Def re
Natl War College visit.

✓ ltr to Gen. Griswold
acknowledging his
appreciation of visit.
(DATE)

FILE ER -

FORM NO. 101 REPLACES FORM 10-101
1 NOV 54 WHICH MAY BE USED.

(47)

863-8384

Approved For Release 2003/11/04 : CIA-RDP80B01676R000100080005-0



CENTRAL INTELLIGENCE AGENCY

WASHINGTON 25, D. C.

OFFICE OF THE DIRECTOR

Hon. Robert S. McNamara
Secretary of Defense
Washington 25, D. C.

Dear ~~Bob~~ Mr. Secretary:

We were honored to have a visit from the National War College on the 18th of April, and to give them a run-down on some of the types of work in which we are engaged. ~~We were delighted to be able to have this opportunity to fit into their busy schedule.~~

~~It is always a pleasure to assist the Services in their work, and I hope this visit provided them with a view of some of the things which the Central Intelligence Agency can do for them.~~

With very best wishes,

Sincerely,

John A. McCone
Director

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Approved For Release 2003/11/04 : CIA-RDP80B01676R000100080005-0

PL. 63-3385

Approved For Release 2003/11/04 : CIA-RDP80B01676R000100080005-0



CENTRAL INTELLIGENCE AGENCY

WASHINGTON 25, D. C.

OFFICE OF THE DIRECTOR

MEMORANDUM FOR THE SECRETARY OF DEFENSE

You will be interested in looking at the attached program for the visit of the National War College in the Agency on 18 April. At their request we gave them a briefing on scientific and technical intelligence collection. Dr. Wheelon covered the processing of ELINT from the collection phase to the National Estimate, and [redacted]

25X1

[redacted] described his organization. In the second presentation Col. J. C. King, the Chief of our Western Hemisphere Division, gave the group a report on counterinsurgency in Colombia. During the afternoon the faculty and student body were split up into groups of 18 and were shown a display of our paramilitary equipment, the very advanced Security Control Room in this building, the Message Center and Cable Secretariat (which, incidentally, in 1962 handled an average of [redacted] per minute, 24 hours a day, throughout the entire year), an exhibit of all intelligence periodicals and the [redacted] the sophisticated automation of our operational files, and a 55-minute film which is the composite of the highlights of our major training films. In addition, some of the faculty and staff attended a lecture on photo interpretation being given by Arthur Lundahl to one of our training courses.

25X1

25X1

The day was designed to give the National War College faculty and students a better appreciation of the assets and capabilities of this organization. General Pachler has advised General Carter that they considered it worthwhile and would like to return next year.

John A. McCone
Director

SECRET

GROUP 1
Excluded from automatic
downgrading and
declassification

Approved For Release 2003/11/04 : CIA-RDP80B01676R000100080005-0

63-2940



CENTRAL INTELLIGENCE AGENCY

WASHINGTON 25, D. C.

OFFICE OF THE DIRECTOR

8 April 1963

STAT

[redacted] USA (Ret.)
Member, Board of National Estimates

STAT

Word may have already reached you that the Commandant and Directing Staff of the National War College, as well as the 1962 - 1963 Student Body and Faculty, will visit Headquarters Building on Thursday, 18 April 1963. So that we may do everything in our power to make this initial visit an outstanding day for the War College party, we plan to give them a glimpse of CIA at work--through afternoon visits to selected areas--following a formal morning program in the CIA Auditorium and a luncheon in the North Cafeteria area. For your information, I am enclosing an advance copy of the proposed agenda.

I am particularly anxious that our hospitality be flawless. Accordingly, I am asking all of the National War College Alumni in the headquarters area to make themselves available as co-hosts at the luncheon. This will be a "sit-down" luncheon, arranged with 8- to 10-men table groupings. I am hopeful that each table will include one or more of our NWC Alumni in the Group. Confirmations may be made through the OTR Registrar, [redacted] or through [redacted] in my office (extension [redacted]). These gentlemen will arrange to admit you on the basis of badge identification; billing for your personal luncheon can occur later. For ease of recognition to the student body, I suggest you equip yourself with a name badge and class year. Wear your tie, if you wish!

STAT

Many of you will wish to attend all, or portions of, the morning program, to which you are cordially invited. It would be particularly appropriate for some of the Alumni to volunteer as guides to accompany the group to the afternoon visits. If you are willing to do so, I suggest the offer be made promptly to the OTR Registrar, who will acquaint you of particulars.

Natl War College

(Signed) Lyman B. Kirkpatrick

Lyman B. Kirkpatrick
Executive Director

Enclosure: As stated above

STAT

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STAT

Approved For Release 2003/11/04 : CIA-RDP80B01676R000100080005-0

O/DCI Originals to: 10 Apr 63}

DD/S

A/DDS

DDP

DDI

A/DDI

DDR

Xxxxxx

OGC

Comptroller

cys to ExDir

✓ER

Invitations extended orally to:

Dr. Wheelon AD/SI

J. C. King, C/WH

Mr. Lundahl, D/NPIC

Col. Baird, D/TRNG

Approved For Release 2003/11/04 : CIA-RDP80B01676R000100080005-0

Executive Registry
63-2941

Mr. Ray S. Cline
Deputy Director (Intelligence)

Dear Mr. Cline:

Word may have already reached you that the Commandant and Directing Staff of the National War College, as well as the 1962 - 1963 Student Body and Faculty, will visit Headquarters Building on Thursday, 18 April 1963. So that we may do everything in our power to make this initial visit an outstanding day for the War College party, we plan to give them a glimpse of CIA at work--through afternoon visits to selected areas--following a formal morning program in the CIA Auditorium and a luncheon in the North Cafeteria area. For your information, I am enclosing an advance copy of the proposed agenda.

I am particularly anxious that our hospitality be flawless. Accordingly, I am asking senior Agency officials and all of the National War College Alumni in the headquarters area to make themselves available as co-hosts at the luncheon. This will be a "sit-down" luncheon, arranged with 8- to 10-men table groupings. I am hopeful that each table will include one or more Agency officials. Confirmations may be made through the OTR Registrar, [redacted] or through [redacted] in my office (extension [redacted]), who will acquaint you with particulars. These gentlemen will arrange to admit you on the basis of badge identification; billing for your personal luncheon can occur later. For ease of recognition to the student body, you will be given name badges.

Many of you will wish to attend all, or portions of, the morning program, to which you are cordially invited.

Lyman B. Kirkpatrick
Executive Director

STAT
STAT

STAT

Enclosure: As stated above

(EXECUTIVE REGISTRY FILE)

Datt War College

(

RL 63 3385

Approved For Release 2003/11/04 : CIA-RDP80B01676R000100080005-0



CENTRAL INTELLIGENCE AGENCY

WASHINGTON 25, D. C.

OFFICE OF THE DIRECTOR

MEMORANDUM FOR THE SECRETARY OF DEFENSE

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[redacted] described his organization. In the second presentation Col. J. C. King, the Chief of our Western Hemisphere Division, gave the group a report on counterinsurgency in Colombia. During the afternoon the faculty and student body were split up into groups of 18 and were shown a display of our paramilitary equipment, the very advanced Security Control Room in this building, the Message Center and Cable Secretariat (which, incidentally, in 1962 handled an average of one message per minute, 24 hours a day, throughout the entire year), an exhibit of all intelligence periodicals and the Biographic Register, the sophisticated automation of our operational files, and a 55-minute film which is the composite of the highlights of our major training films. In addition, some of the faculty and staff attended a lecture on photo interpretation being given by Arthur Lundahl to one of our training courses.

25X1

25X1

The day was designed to give the National War College faculty and students a better appreciation of the assets and capabilities of this organization. General Pachler has advised General Carter that they considered it worthwhile and would like to return next year.

John A. McCone
Director

SECRET

GROUP 1
Excluded from automatic
downgrading and
declassification

Approved For Release 2003/11/04 : CIA-RDP80B01676R000100080005-0

63-2222

18 March 1963

Major General Francis T. Pachler
Deputy Commandant for Academic Affairs
The National War College
Washington 25, D. C.

Dear General Pachler:

This confirms my telephonic invitation to the student body and accompanying faculty of the National War College to have lunch with us in the Central Intelligence Agency building at Langley on the day of your visit, 18 April. We plan two formal briefings in the morning with appropriate question periods and coffee breaks. After lunch we plan on breaking the group up into smaller elements for visits to three or four of our senior operating offices, such as:

- a. A display of covert paramilitary equipment;
- b. The automated central operational files;
- c. The panorama of intelligence publications;
- d. The Message Center/Cable Secretariat/Intelligence Watch Officer Group areas; and
- e. A brief glimpse of training films of clandestine techniques.

We think all in all the student body would be interested and appreciate these displays and would leave the building in mid-afternoon with a better impression of our mission and capabilities.

We are delighted that you have accepted for the student body and we will be in touch with you on details.

WWS 18 || TS WWS 23

Faithfully yours,

EXECUTIVE REGISTRY FILE Marshall S. CarterMarshall S. Carter
Lieutenant General, USA

MSC:blp

Approved For Release 2003/11/04 : CIA-RDP80B01676R000100080005-0

Orig & 1 - Addressee

1 - DDCI 1 - Executive Director ✓- ER

Approved For Release 2003/11/04 : CIA-RDP80B01676R000100080005-0
UNITED STATES GOVERNMENT

Executive Registry

63-2106

Memorandum

TO : ADTR

DATE: 12 March 1963

FROM : C/RS/TR

SUBJECT: Progress Report, National War College Day

Here is a progress report on planning as of this date for the visit of the National War College group on 18 April.

Actions Taken

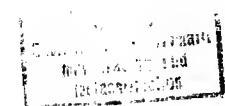
Security Arrangements. [redacted] SO/TR and I have met 25X1 with [redacted] of Physical Security here and at NWC with Col. Milton Taylor, Executive Officer and Lt. Col. Irving Goldner, Assistant Executive Officer. OS will issue special badges on arrival and will permit entry of class from auditorium to main building via escalator entrance.

Morning Speakers. Col. J. C. King, as the principal speaker on "Counterinsurgency in Colombia," has a copy of the Executive Director's memorandum as well as two copies of NWC's draft syllabus on Counterinsurgency. Col. King reports extra copy of syllabus was sent some days ago to [redacted]. Col. King informed me on 11 March that he is awaiting report from [redacted] about 15 March). He plans to visit [redacted] during the following week to obtain first-hand answers to some questions which perplex him now. It is possible that Col. King may elect to have [redacted] here on 18 April.

Dr. Wheelon, AD/SI, is scheduled to present topic on "Uses made of intelligence gathered by electronic and other fast means of collection." [redacted] OSI Briefing Officer, states AD is arranging for preparation of visual aids.

Each speaker has been informed of desire for a "dry-run."

Classroom Facilities. The CIA Auditorium and GA-13 (Security's Classroom) and OTR's 1A-07 and 1A-13 have been reserved for 18 April.



After-luncheon Exhibits and Demonstration.

Chief, Intelligence School is responsible for exhibit of intelligence products. Since much time has elapsed since last exhibit, considerable re-doing by graphics will be in order. [redacted] plans to use 25X1 1A-07 and 1A-13; he will include display of publications produced by CIA.

25X1

[redacted] Training Officer has been working on logistical problems associated with running a large group through the WALNUT installation in a limited time. [redacted] Tom 25X1 Karamessines and [redacted] are considering how to present a 25X1 meaningful exhibit for successive waves of visitors in room GA-13 while they are in this "staging area" before and after demonstration.

For each of the 160-165 visitors to view both of the above and change stations will take almost 2 1/2 hours. The visiting party will need to be divided into two groups of approximately 80 each. (RID figures elapsed time will be greater if there are more parties of lesser numbers each. Reason: lead time for first wave in each group.)

Actions Planned

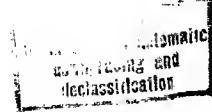
25X1

Luncheon Arrangements. XO/TR has suggested that I deal with [redacted] on making special arrangements for luncheon service in North Cafeteria, after I have ascertained through OS Day where money is to come from for luncheon and for morning coffee break. Decision on source of funding being awaited.

25X1

Agency Hosts. Mention has been made of the desirability of inviting NWC alumni to attend morning session and act as hosts in the cafeteria. List is attached suggesting the College alumni available at headquarters who attended under Agency sponsorship. There are some additional alumni in the building such as [redacted] [redacted] of ONE. I have also been informed that Senior Officials will attend an Executive luncheon. The Registrar Staff, OTR, is prepared to do any necessary paper work when a determination is made about extending invitations to Agency hosts.

Invitation to NWC. We are planning for a full day. NWC requested a half-day; however, their afternoon schedule of 18 April is free. To my knowledge, no formal or informal invitation has been extended to the Commandant of the Agency's desire to have the entire group remain here in the afternoon.



Actions Pending Decision

Funds. Before I negotiate with Logistics Services Division and the cafeteria authorities, a decision is needed on the source of funds available to accommodate the suggestion of the Executive Director that General Carter "extend an invitation to the Commandant for the College to be our guests at lunch." Presumably, similar funds will cover the coffee break in morning assembly.

Afternoon Schedule. As outlined above, our afternoon-session planning assumes that each visitor is expected to see the same things. Another arrangement would involve permitting each visitor to choose whether he personally wanted to visit the exhibit or the WALNUT demonstration (or something else). The elapsed time thus spent here in the afternoon would be much shortened and less hurried. Should the Executive Director prefer the alternative of visitor's choice, we could so arrange with the College in advance.



25X1

Attachment: National War College Graduates 1948-63 (Secret)

25X1

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Next 1 Page(s) In Document Exempt

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DTR 1878

63-48712

28 February 1963

MEMORANDUM FOR: Acting Director of Training
FROM : Registrar, OTR
SUBJECT : Preparation for NWC Visit of 18 April

1. On Monday afternoon, 25 February, I met with Colonel J. C. King. He read the memo sent by the Executive Director to DTR on 23 January, and requested a copy for his file. Since Colonel King was identified as the principal speaker on the main subject of counterinsurgency in Colombia, I not only made a copy of the memo available to him at that time but I also gave him for retention both sets earlier provided me by the NWC Chief Instructor on the counterinsurgency coverage which is to be presented during the period 11-24 April to NWC students.

2. Colonel King plans to communicate soon with [redacted] and promised to let me know of developments. We spoke of a tentative time span of 2-2½ hours. I foresee about a 60 minute presentation, at least a 20 minute break, followed by 45-60 minutes of questioning. Mention was made also of the "dry run" need.

25X1

3. I explained to Colonel King that the present concept of the program in the auditorium includes:

(a) Arrival of 160-165 visitors by bus and badging by Security in time for 0900 greetings by General Carter, as official host.

(b) A presentation, probably by Dr. Wheelon of OSI, in response to NWC's request that we also include coverage on electronic and other fast means of intelligence gathering. (The language of this topic could involve both DDR and OSI responsibilities so [redacted] OSI Briefing Officer, has proposed that emphasis be put on the uses made of intelligence gathered by fast means. I've talked with Colonel McChristy, of NWC, and he is quite agreeable to the change.)

25X1

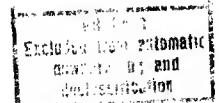
(c) Exhibits by OTR, selected by [redacted] to be available around the rear areas of the auditorium for viewing during a coffee break.

25X1

EXECUTIVE DIRECTOR OF

THE NATIONAL WAR COLLEGE

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(d) Presentation and questioning on counterinsurgency in Colombia.

4. The above, as explained to Colonel King, fills our morning session. With the word received last week that General Carter had announced an afternoon program within the building, I have taken these preliminary steps:

(a) Using WALNUT as a likely station to visit in the afternoon, [] and I have just taken a complete tour of RID and have been thoroughly briefed by []. We've also talked briefly with [] about the possible impact. It appears to me that WALNUT introduces enough surmountable factors to suggest at least a 2-station concept for touring the building. The maximum number to be meaningfully accommodated in the "meaty" area of the WALNUT installation is 15-16 in one group. It looks very much like 25 minutes is a fast run-through for one group; and yet it would still give them enough time to make the unit rewarding. [] feels we could send subsequent waves through at no closer than 5-to-10 minute intervals. For ten groups (150-160 total persons) elapsed time at WALNUT would total as little as 70 minutes (at 5 minute intervals) or as much as 115 minutes (at 10 minute intervals). With half the class at one time, it would take from 45 to 65 minutes at WALNUT for each half.

(b) I have reserved GA-13, the OS classroom (capacity 80) as a waiting or briefing area for WALNUT.

5. If we shape up well on the planning for the WALNUT visit, something else should be planned for LA-07. We have several possibilities, not yet explored. One would include omitting [redacted]'s display from the auditorium in the a.m. and showing it in LA-07 in the p.m.

6. XO/TR has suggested that I deal with [] Logistics Services Division, in exploring arrangements for coffee and luncheon for the group, after first checking with [] on availability of funds for this purpose. I have talked with [] he has asked that I hold off for a few days pending decision and assurance that the group will be here for luncheon, and as guests of the Agency. Original planning called for the presence of NWC Alumni from CIA acting as hosts.

7. I have nothing else to report other than that arrangements will be made at the proper time for Colonel King to attend the student-presented briefing on Colombia at the NWC on 17 April. Colonel King thinks now that we would like to hear it.

25X1
25X1

Publications
Display
Security
Control
Room

25X1

25X1

25X1
25X1

29X1

DDIS 63-0301

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Executive Registry

65-392A

V.P.C.
Lt. General Francis N. Griswold, USAF
Commandant
The National War College
Washington 25, D. C.

Dear General Griswold:

Thank you for your recent letter to the Director of Central Intelligence advising that the Joint Chiefs of Staff have invited this Agency to nominate three of its members to attend the next course of instruction at The National War College which commences in August 1963.

Please be assured that we are happy to have the opportunity to take part again in The National War College program and definitely expect to use our quota.

We will be prepared to nominate our representatives very soon and will furnish their names and pertinent biographic, employment, and security clearance information in accordance with the administrative instructions issued by The National War College.

Faithfully yours,

Marshall S. Carter
Lieutenant General, USA
Deputy Director

STAT
ORIGINATOR:


Acting Director of Training

J. Decker
Date

STAT
CONCUR:



24 JAN 1963

Date

Deputy Director (Support)
Distribution: Orig 1 - Adrse 2 - DD/S w/cy basic,
1 - DDCI bas
Approved For Release 2003/11/04 : CIA-RDP80B01676R000100080005-0

ER-
OTR:RS:WLG(23 Jan) ✓1 - ER w/cy basic

ILLEGIB

Approved For Release 2003/11/04 : CIA-RDP80B01676R000100080005-0

Approved For Release 2003/11/04 : CIA-RDP80B01676R000100080005-0

MEMORANDUM FOR: General Carter

Attached is a proposed letter to Lieutenant General Francis H. Griswold, Commandant, The National War College, acknowledging his letter to Mr. McCone which advised that the Joint Chiefs of Staff have allocated to the Agency a quota of three students for the August 1963 course of instruction at the College. Our letter also advises General Griswold that we will forward names of our representatives very soon.

Request your signature.



L. K. White
24 JAN 1963
(DATE)

STAT

FORM NO. 101 REPLACES FORM 10-101
1 AUG 54 WHICH MAY BE USED.

(47)

DDIS-63-0301

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Executive Registry

65-692/a

b6
b7c

26 JAN 1963

signed

Lt. General Francis H. Griswold, USAF
Commandant
The National War College
Washington 25, D. C.

Dear General Griswold:

Thank you for your recent letter to the Director of Central Intelligence advising that the Joint Chiefs of Staff have invited this Agency to nominate three of its members to attend the next course of instruction at The National War College which commences in August 1963.

Please be assured that we are happy to have the opportunity to take part again in The National War College program and definitely expect to use our quota.

We will be prepared to nominate our representatives very soon and will furnish their names and pertinent biographic, employment, and security clearance information in accordance with the administrative instructions issued by The National War College.

Faithfully yours,

Marshall S. Carter (Signed) Marshall S. Carter

Marshall S. Carter
Lieutenant General, USA
Deputy Director

(EXECUTIVE REGISTRY FILE)

ORI

Acting Director of Planning

23 Jan 63
Date

CONCUR:

MW 54 1/21/63
Deputy Director (Support)

24 JAN 1963

Date

Distribution: Orig & 1 - Adrse 2 - DD/S w/cy basic

1 - DDCI basic

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OTR:RS:WLG(23 Jan) 1 - ER w/cy basic

1410 63-0259

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S-392

THE NATIONAL WAR COLLEGE
OFFICE OF THE COMMANDANT
WASHINGTON 25, D. C.

WMC

JAN 14 1963

Dear Mr. McCone:

It is my pleasure to inform you that the Joint Chiefs of Staff have allocated a quota of three members from your Agency as students for the next course of instruction at The National War College which commences in late August 1963, and continues for approximately ten months.

The people of your agency have added greatly to the overall success of the College since its founding and they may be expected to do so in the future. I do hope, therefore, that your agency will be able to fill its quota.

A short memorandum concerning administrative details is inclosed.

It is a real pleasure for me to extend this invitation to you to continue to furnish students to join in the activities of the College.

Sincerely,

Francis H. Griswold
FRANCIS H. GRISWOLD
Lieutenant General, USAF
Commandant

1 Incl

as

The Honorable John A. McCone
Director
Central Intelligence Agency
Washington 25, D. C.

60-48911

SECRET

23 January 1963

MEMORANDUM FOR: Director of Training**SUBJECT** : Visit of the National War College to CIA
on 18 April 1963

1. Thank you for sending me the War College program for counter-insurgency indicating their plan to visit the Agency on 18 April. I think we should do everything in our power to make this an outstanding day for the War College, to give them a glimpse of CIA at work, and also a good test of our hospitality.

2. I would mention to Col. King that he will be the principal person to discuss the subject of counterinsurgency in [redacted]. He plans to ask [redacted] to prepare an up-to-date report [redacted] to be ready in April. I think also that we should insure that the other CIA speakers are absolutely top caliber and that we have at least one dry run for General Carter and myself well prior to the date. General Carter will wish to be present during the session and be the official host, and if Mr. McCone is in town, he will undoubtedly make an appearance.

25X1

25X1

25X1

3. I think also we should work out a short period to take the group around-- probably in units not to exceed 20 to 30, and show them something of the interesting sites of the building. I have in mind such things as WALNUT, the Cable Secretariat, the Signal Center, and perhaps others. This should be designed to show them some of the vital elements of our work and not just people working at desks, which can be seen anywhere. We might wish to consider certain displays that we might put on for them, such as one of all publications produced by CIA, one of the less sensitive devices developed by TSD, and perhaps something from OTR in the air drop and caching fields. We naturally should arrange at least a coffee break in the morning, and I am going to suggest to General Carter that he extend an invitation to the Commandant for the College to be our guests at lunch. This would be too big a group to accommodate in the Executive Dining Room, but we could take over all or part of the North Cafeteria and arrange it so there would be a liberal number of CIA hosts.

(EXECUTIVE REGISTRY FILE

Date War College

(

E.R.

~~SECRET~~

4. In other words, I want to make this a day which every student at the War College will remember as one of the best of the year and feel that not only does CIA produce good speakers, but they have a "hot outfit" that can do things right. Thus, I want all the administrative arrangements and presentations, as well as our hospitality, to be flawless.

(signed) Lyman B. Kirkpatrick

Lyman B. Kirkpatrick
Executive Director

ExDir:LBK:drm

Distribution:

Original and 1 - Addressee
 1 - O/DCI
 1 - O/DDCI
 1 - ER
 1 - ExDir

OTR

Enclosure in dated 15 Jan 63

JAN 31 1963
8 25 AM '63

~~SECRET~~

LBK

THE NATIONAL WAR COLLEGE
WASHINGTON 25, D. C.

Executive Registry
103-2848

2 January 1963

Mr. Lyman B. Kirkpatrick
Executive Director
Central Intelligence Agency
Washington 25, D. C.

Dear Mr. Kirkpatrick:

Please accept my belated thanks for the very excellent report of the Colombia Survey Team. The survey has proved very useful to several of our students who have chosen to write their individual research paper on Colombia.

I have asked Colonel McChristy, our Counter-insurgency Course Director, to contact Colonel King, as you suggested. We have also made tentative arrangements with [redacted] regarding a visit by the Class to your new building.

STAT
Your help in securing the Colombia Survey and furnishing it to us is deeply appreciated.

Sincerely,



F. T. PACHLER
Major General, USA
Deputy Commandant for
Academic Affairs

(EXECUTIVE REGISTRY FILE *Natl War College*)

TRANSMITTAL SLIP		DATE
TO: Executive Registry		
ROOM NO. 7-E-12	BUILDING Hdqrs.	
REMARKS: File copy. (REF: 63-392)		
FROM: Director of Training		
ROOM NO. 1D-0418	BUILDING Hdqrs	EXTENSION []
FORM NO. 241 1 FEB 55	REPLACES FORM 36-8 WHICH MAY BE USED.	GPO : 1957-O-439445 (47)

STAT

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CENTRAL INTELLIGENCE AGENCY
OFFICIAL ROUTING SLIP

TO	NAME AND ADDRESS		DATE	INITIALS
1	A/DCI			
2	DCI			
3	ER			
4				
5				
6				
	ACTION	DIRECT REPLY	PREPARE REPLY	
	APPROVAL	DISPATCH	RECOMMENDATION	
	COMMENT	FILE	RETURN	
	CONCURRENCE	INFORMATION	SIGNATURE	

Remarks:

A copy has gone to DD/S for OTR.

63-3675-1/a

13 May 63

K.B

FOLD HERE TO RETURN TO SENDER

FROM: NAME, ADDRESS AND PHONE NO.

DATE

Executive Director

3 May 63

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CENTRAL INTELLIGENCE AGENCY
OFFICIAL ROUTING SLIP

TO	NAME AND ADDRESS	DATE	INITIALS
1	M. Elder		AL
2	M Kirkpatrick	13 May 1961	
3			
4			
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ACTION	DIRECT REPLY	PREPARE REPLY	
APPROVAL	DISPATCH	RECOMMENDATION	
COMMENT	FILE	RETURN	
CONCURRENCE	INFORMATION	SIGNATURE	

Remarks:

The DCI asked for something to send to Mr. Def. on the War College visit.

Mr. Carter suggests the letter.

A memo. is also attached.

(2) Gen'l Carter decided not to send either. Heed,

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FROM: NAME, ADDRESS AND PHONE NO.

DATE

Kirkpatrick 22 esp.

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CENTRAL INTELLIGENCE AGENCY
OFFICIAL ROUTING SLIP

TO	NAME AND ADDRESS	DATE	INITIALS
1	DDCI 4/30/63	4/30/63	W
2	DCI		W
3	ER		
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ACTION	DIRECT REPLY	PREPARE REPLY	
APPROVAL	DISPATCH	RECOMMENDATION	
COMMENT	FILE	RETURN	
CONCURRENCE	INFORMATION	SIGNATURE	

Remarks:

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CENTRAL INTELLIGENCE AGENCY OFFICIAL ROUTING SLIP			
TO	NAME AND ADDRESS	DATE	INITIALS
1	DDCI (5 June)	5 June	BB*
2	DCI	7 April 68	JK
3	Executive Director	11 June	LBN
4	ER		
5			
6			
ACTION	DIRECT REPLY	PREPARE REPLY	
APPROVAL	DISPATCH	RECOMMENDATION	
COMMENT	FILE	RETURN	
CONCURRENCE	INFORMATION	SIGNATURE	
Remarks:			
Copy has gone to DD/S for information and for Mr. Blake's personnel file. (Mr. Blake's career service is DD/S.)			
FOLD HERE TO RETURN TO SENDER			
FROM: NAME, ADDRESS AND PHONE NO.	DATE		
O/Executive Director	5 June 68		
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CENTRAL INTELLIGENCE AGENCY
OFFICIAL ROUTING SLIP

TO	NAME AND ADDRESS	DATE	INITIALS
1	DD/S		
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3	D/Training		
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ACTION	DIRECT REPLY	PREPARE REPLY	
APPROVAL	DISPATCH	RECOMMENDATION	
COMMENT	FILE	RETURN	
CONCURRENCE	INFORMATION	SIGNATURE	

Remarks:

I believe the attached letter answers these, but if you feel something more formal should be forthcoming, let me know. If not, then further implementation is up to the Director of Training. *

*Mf. [] has this in hand and is waiting for the attached papers. Rcm - 13 Aug
LBK

(Note: Orig. of attached letters and ER copy of DCI's answer went to D/TR w/ orig of this buck slip.)

FOLD HERE TO RETURN TO SENDER

FROM: NAME, ADDRESS AND PHONE NO.	DATE
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Executive Director

13 Aug

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ROUTING AND RECORD SHEET

SUBJECT: (Optional)

Preparation for NWC Visit of 18 April

FROM:			NO.
C/RS/TR GC-03			DATE 28 February 1963
TO: (Officer designation, room number, and building)		DATE RECEIVED FORWARDED	OFFICER'S INITIALS
1. ADTR		1/28/63	LBR
2.			
3. Executive Director		3/2	
4.			
5.			
6. ER			
7.			
8.			
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10.			
11.			
12.			
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14.			
15.			
COMMENTS (Number each comment to show from whom to whom. Draw a line across column after each comment.)			
<p>1 to 3. We are prepared to change or modify this in anyway that will make this a good show</p> <p style="text-align: right;">J</p> <p>→ file action Completed Do not route.</p>			

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ROUTING AND RECORD SHEET

2C24

SUBJECT: (Optional)

Progress Report, National War College Day

FROM:

G/RS/TR

NO.

DATE

12 March 1963

TO: (Officer designation, room number, and building)	DATE		OFFICER'S INITIALS	COMMENTS (Number each comment to show from whom to whom. Draw a line across column after each comment.)
	RECEIVED	FORWARDED		
1. ADTR 1D-0418 Hq.	12 Mar 63	/	SP	1 to 3 for your information, these are the arrangements proposed.
2.				
3. Executive Director 7D-59 Hq.			LPR	
4.				
5.				
6.				
7. ER.				File - Action
8.				Completed - do not put on reading board - P.
9.				
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